Seeing through the eyes of the Customer

Leveraging technology to improve customer interactions and experience

Toyin Alalade Royal London Royal London is the UK's largest mutual life insurance, pensions and investment company

- Founded in **1861**
- Offices across the UK and Ireland
- 3,898 employees
- 6m customers (**1.4m** members)
 - they mainly access products through financial advisers, employers or directly
- **£130bn** of assets under management



We are **committed** to helping our customers and members

Our vision

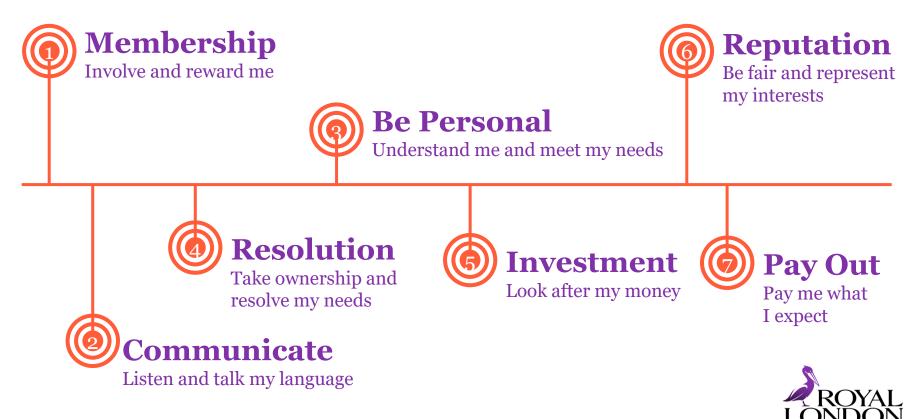
We aim to become the most trusted and recommended provider in our chosen markets by creating the best customer and member outcomes and experiences

Our purpose

We're a member-owned business, so everything we do is about improving the lives of our customers, members and wider society in the areas where we have expertise



Our focus is to listen to the Voice of the Customer



To ensure we deliver a 'Customer first' service offering, we are...





We have improved data through our Golden Record programme

Complete and accurate record of our customers' information

Tell Royal London once 'Find Customer' online service for Customer Services teams





We are driving progress to transform the business in a digital world

Digital engagement

- Mobile app
- Consistent, simple and intuitive interfaces
- Ongoing communication
 programmes

Digital customer identity

- Progressive profiling
- Relevant personalised services
- Incremental levels of access

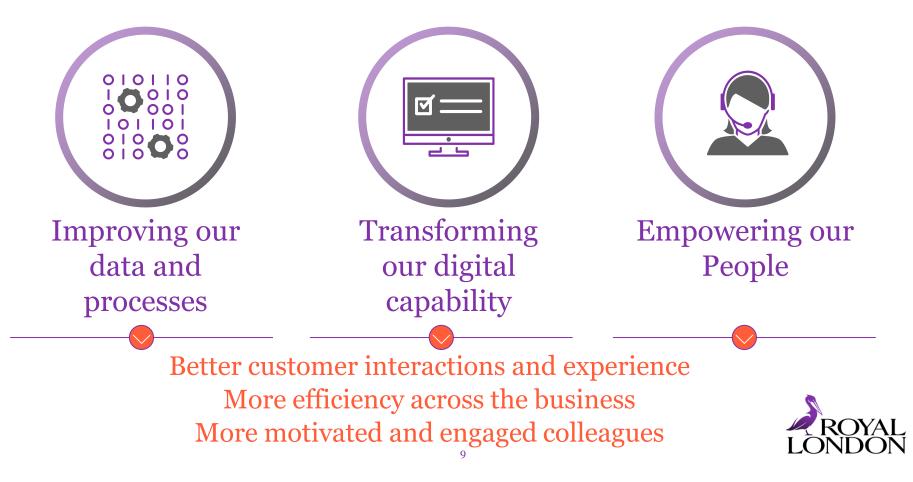




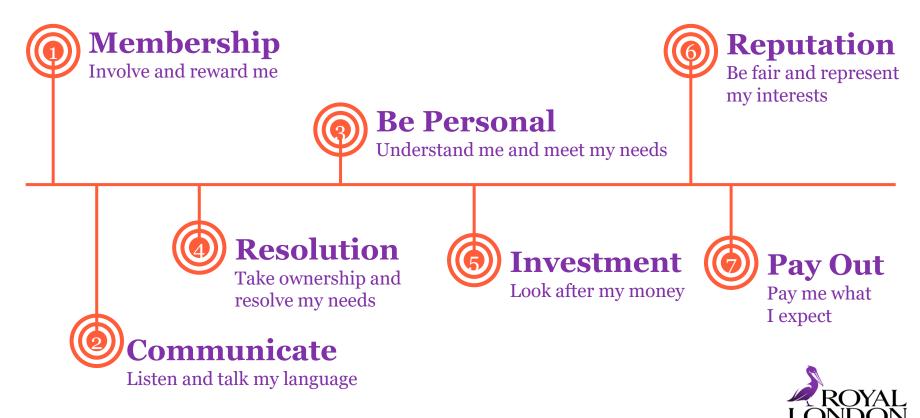
We've introduced a more personalised approach within Operations



These changes are having an impact on our customers and people



A quick reminder of our Customer Value Statements model



Recent results prove our customers are benefitting tangibly

