HOW DIGITAL IS COMPLEMENTING A RELATIONSHIP BASED RURAL INSURER

ICMIF DIGITAL MUTUAL SERIES TUESDAY, 19 JULY, 2022

Glenn Croasdale

Chief Client Officer / Interim CMO

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Business Information Services Strategy Manager







FMG CENTRALISED SUPPORT, REGIONALISED SERVICE

GENERAL INSURANCE

4 Core Segments





Farming & Growing

Commercial Businesses



Lifestyle Blocks



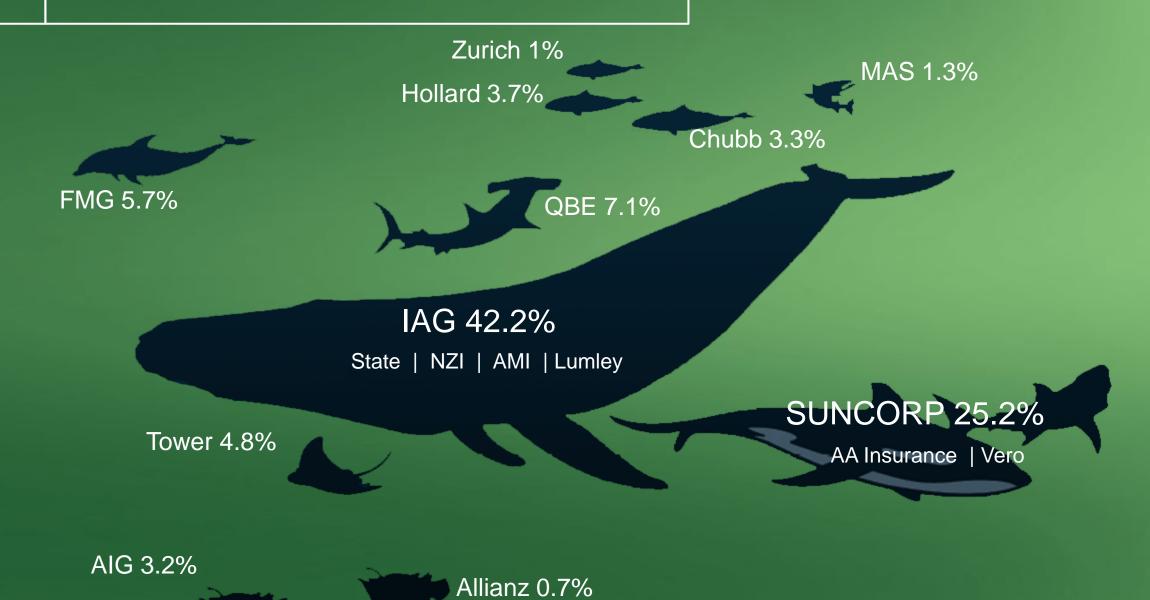
Residential

LIFE & HEALTH

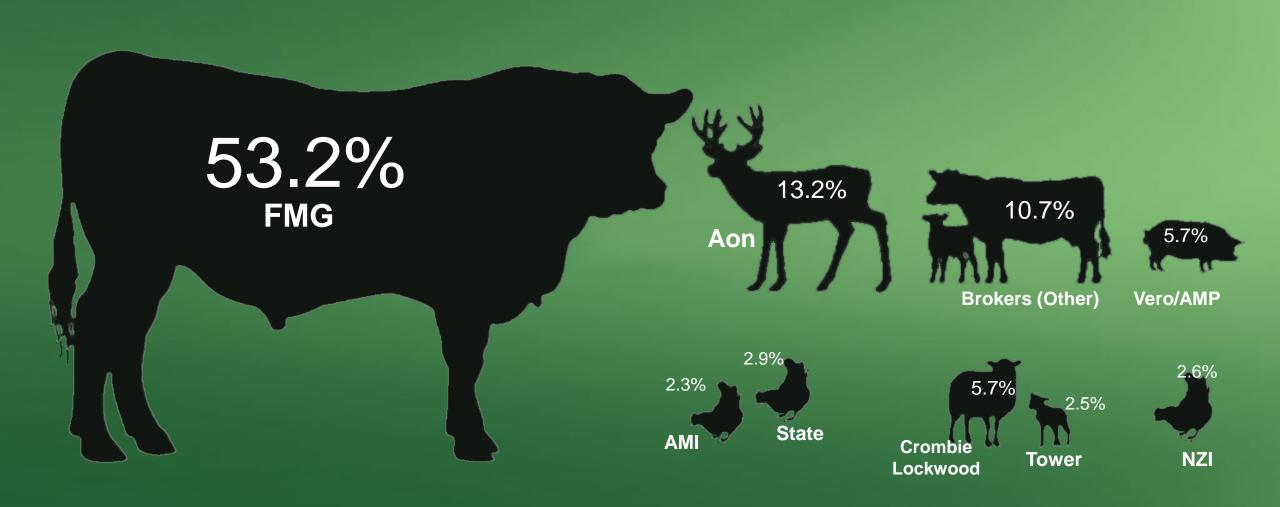
Feilding Mobile Rural Consultants Rural / Commercial Consultants Rural / Commercial Managers Area Management **Palmerston North** Sales Management Payment Services Inbound Service Insurance Consultants Claims Wellington Executive Corporate services Christchurch Mobile Rural Consultants Rural / Commercial Consultants Rural / Commercial Managers Area Management Business Processing Centre Rural / Commercial Consultants Centralised Offices Regional Offices/Mobile roles

FMG

NZ GENERAL INSURANCE MARKET



FARMERS & GROWERS PRIMARY MARKET SHARE



FMG | CLEAR & INTEGRATED FRAMEWORK TO SUPPORT OUR BUSINESS MODEL

CORE PURPOSE

POSITIONING

'Customer intimacy' aka

relationship management

Advice-led approach to insurance

VISION Helping to build strong and prosperous rural

communities

BUSINESS MODEL Proprietary distribution and partnership (GI & L&H insurance) Mutuality

A better deal for rural NZ **BRAND ESSENCE** 'Achievement' **VALUES** Do what's right In it together

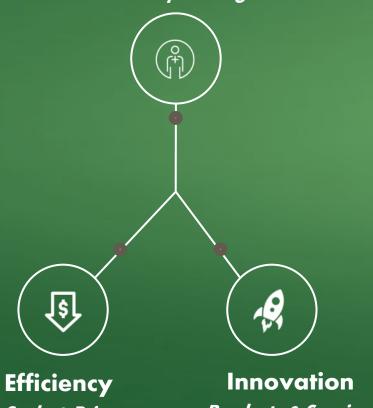
Proud of who we are

Make it happen

WINNING ON RELATIONSHIPS – PUTTING THE CLIENT AT THE CENTRE

Client intimacy

Relationship Management



Scale & Price

Products & Services



66 We have competitors coming from every angle who can often deliver a similar range faster and at lower cost. The only way to win is through having unrivalled intimacy with customers. If we know them better, and every part of our business is focused on engaging them in the right way to deliver holistic value beyond products, price and transactional service, we will build strong connections and we will have a competitive advantage.

> Customer Centricity 3.0, Strativity, March 2021 Brad Meehan, Dan Musson & Campbell Packer



COMPLEX RURAL

SERVICE EXISTING

ACQUIRE NEW

COMPLEX RURAL

STARTING OUR DIGITAL JOURNEY

Higher Capability Needed

Aspire Toward This Goal?

Lower Capability Required;
Safer Place To Learn

Will Become Crucial To
Maintaining And Extending
Share

SIMPLE CONSUMER

SERVICE EXISTING

ACQUIRE NEW

SIMPLE
CONSUMER

OUR MARKET ENTRY APPROACH

2 COMPLEX EXISTING

NEW COMPLEX



Protect the Core.

Earn the competency and insight to eventually innovate and digitise



NEEDS

Start with Domestic, to protect
Rural and <u>learn with service</u>
before we can excel in acquisition

1 SIMPLE EXISTING

NEW SIMPLE

3

-SERVICE-



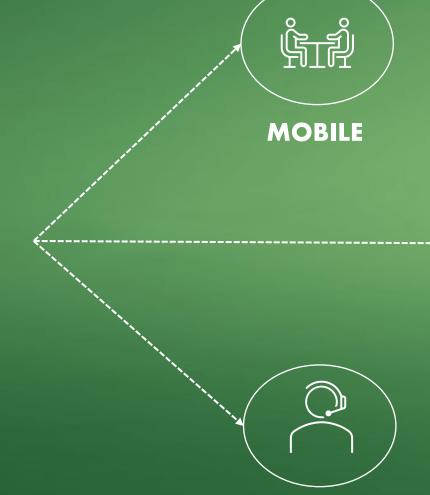
THE CLIENT VALUE OF ONLINE SERVICES



MULTI-CHANNEL DISTRIBUTION STRATEGY

CHOICE, CONVENIENCE, & CONTROL

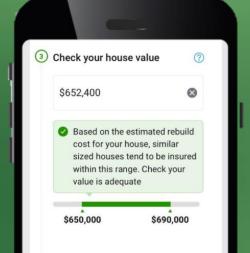




PHONE-BASED

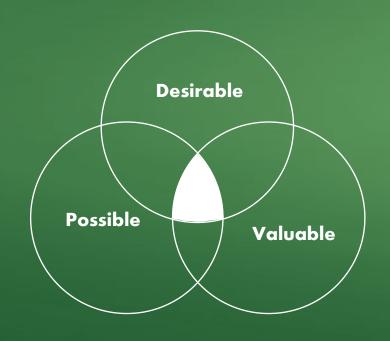








WHY BEING DESIGN-LED IS IMPORTANT



Taking a design led approach prioritises 3 things:

- 1. Ensures a desirable experience;
- 2. Optimises operational efficiency
- 3. Maximises operational effectiveness

3 Principles to our design-led approach:



Mobile-Led Design

Client Informed



Mutual Focus





OUR STRATEGIC INTENT

50% of all Transactions by 2025;

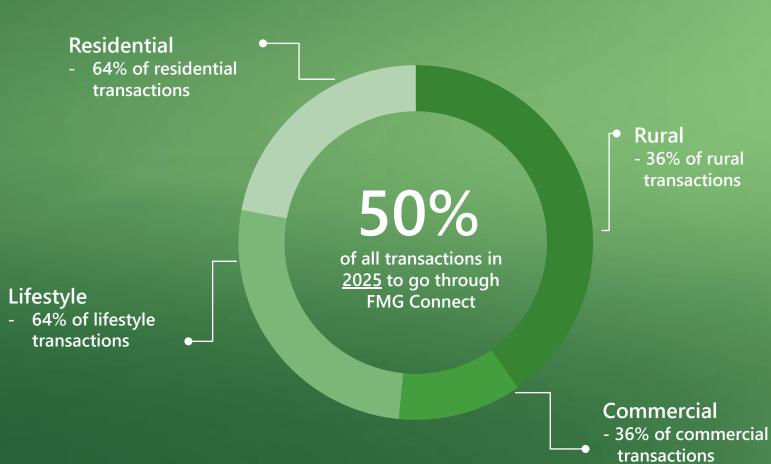
57% of Servicing



43% of Claims



50% of Acquisition







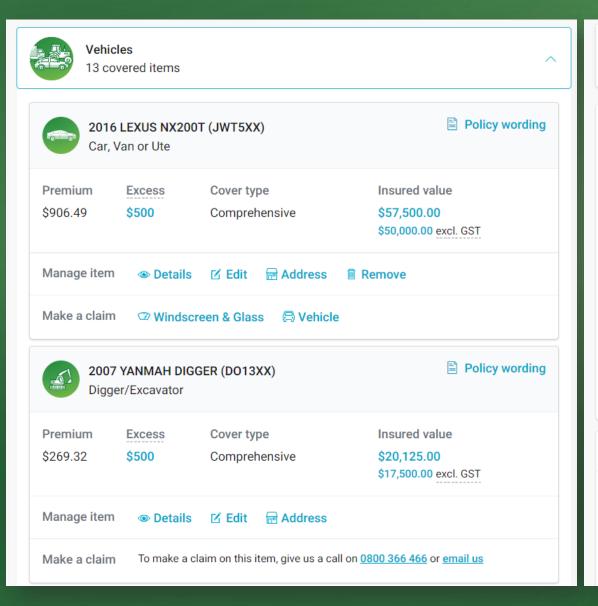
PARETO PRINCIPLE INFORMED OUR ROADMAP

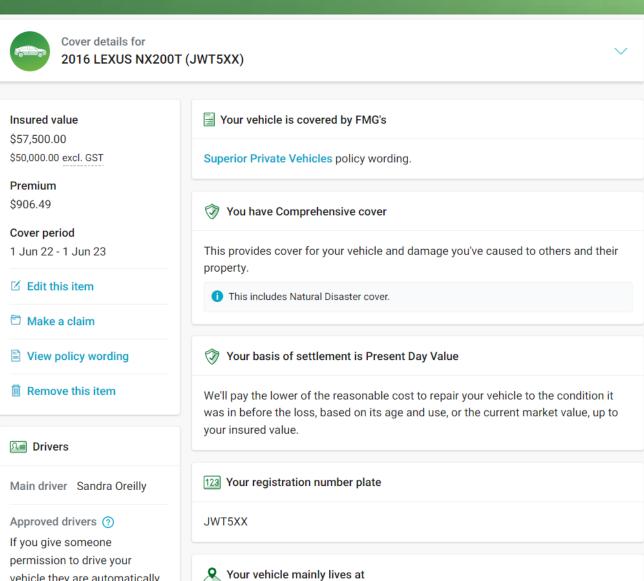
Car, Van or Ute	House	Liability	Milk	Trailer		Unspecifie buildings	Mower Mower	
				Motorbike		Hay powe UTV shed r boat		
		Domestic Contents	Tractor	ATV	Imp. shed	Dairy farm	Truck	
						Unspecified farm	General farm	

80% of 261,000 Policy Transactions

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FMG CONNECT VEHICLE VIEW







WHAT CLIENTS ARE CLAIMING ON

Vehicles and Implements
(37,426)

Milk

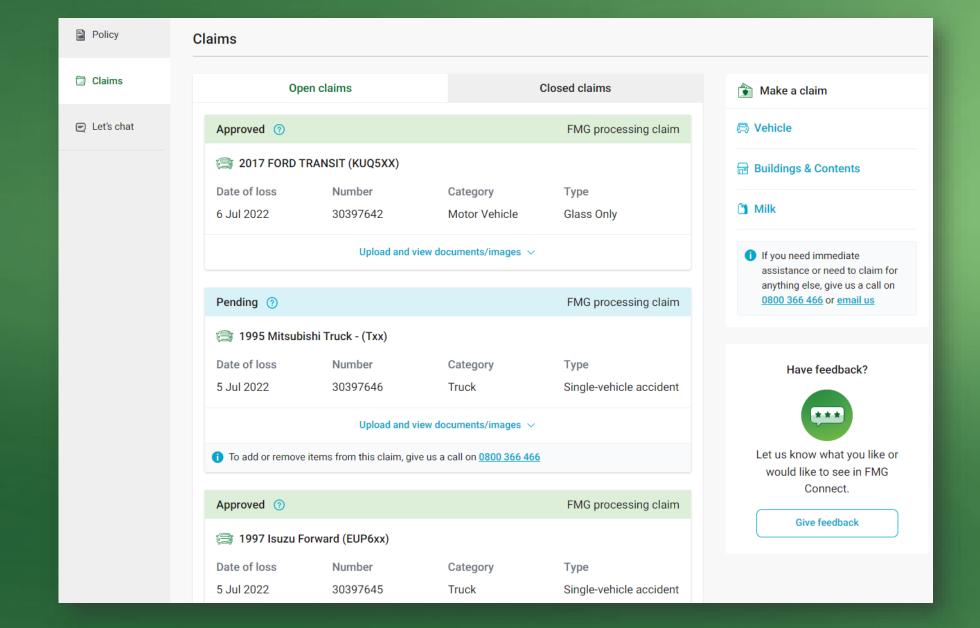
Buildings and
Contents (16,381)

Other risks
Liability

94% of Claims Occurred Across Two Main Loss Types

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FMG CONNECT CLAIMS VIEW





A FRAMEWORK FOR ONLINE INVESTMENT

© 2025 © 2019/20 **LEVERAGE EXTEND ACCELERATE DEEPEN**



ORGANISATIONAL BENEFITS



GOING CLOUD



CLOUD TRANSITION



NEW COMPETENCIES

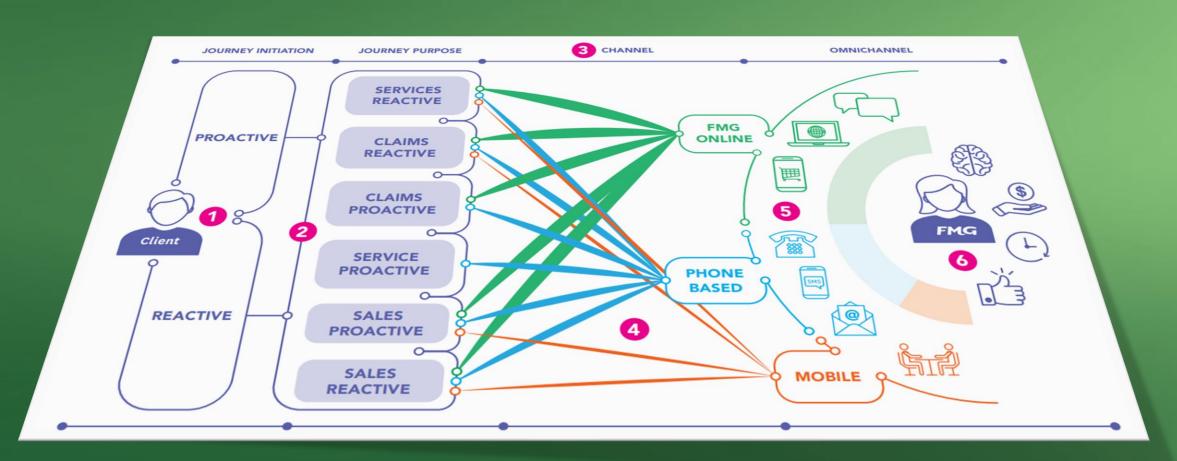


EMPLOYEE PORTAL





MOVING TO OMNICHANNEL





FMG CONNECT PROGRESS & METRICS



ACCOUNTS REGISTERED



REPEAT LOGINS



CLAIMS ACTIVITY



POLICY TRANSACTIONS



NET PROMOTER SCORE

60%

ORGANISATIONAL NPS

75%

FMG CONNECT* NPS





