

Sustainability: Deepening cooperative identity through creating shared value

Dra. Belén Gómez



ICMIF AMERICAS

DIGITAL CONFERENCE CONFERENCIA DIGITAL 2021





Onigins of Insurance and Sustainability

Context - Insurance and SDGs

03 RUS: A Lifetime of Principles

O4 Cultural Change: RUS 2.0

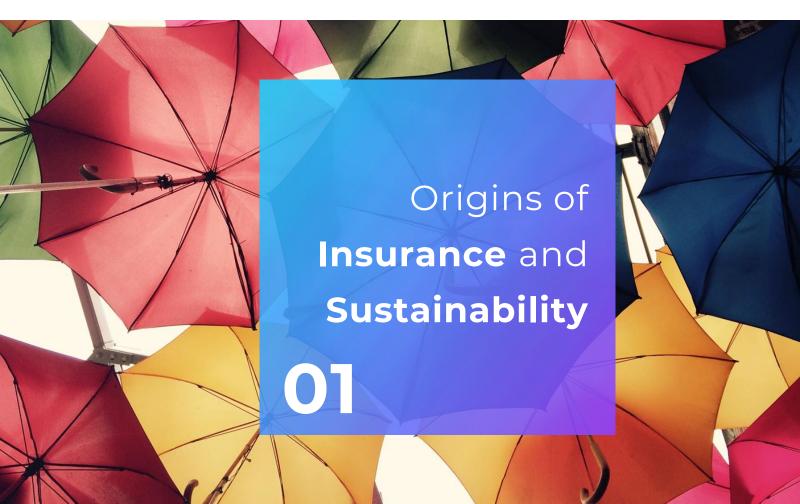
O5 Sustainability in RUS: Re-evolve

06 Insurance for Equity

Sustainable Mobility









Back to the Origin of Insurance

Insurance

Insurance is a Mutuality of Risks. A Solidarity and Responsible origin.

Cooperativism

Exponentially when it comes to Cooperatives and Mutuals

CSR

Insurance is the predecessor of CSR (Corporate Social Responsibility).

Sustainability

Sustainability as an evolved CSR: a strategy that generates shared value (Porter and Kramer) and profitability.



Sustainability - Profitability

- Reputation and legitimacy
- Motivation and productivity of human capital
- Reinvention of products and markets
- Energy efficiency and circular economy

Amartya Sen, 1999: "social innovation becomes an expanded freedom of individuals for the improvement of the quality of life".



Sustainability - Profitability

Conditions

INWARD

when the actions are disseminated/socialised among the human capital and the latter shares in them (shared value) Conditions

OUTWARD

for the Company and the stakeholder (shared value) as long as the action or strategy is linked to the business.



With a higher correlation when it comes to Argentinian insurers that are cooperatives.





Context Insurance
and SDGs

O2

Global Risks Landscape 2021



Top Global Risks by Likelihood



Source: World Economic Forum Global Risks Report 2021



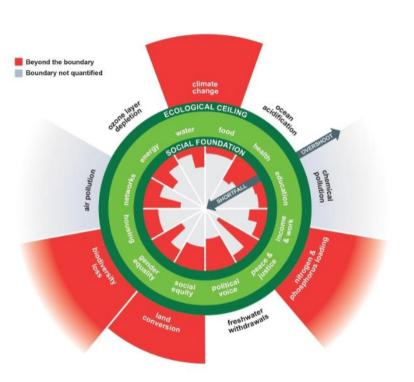




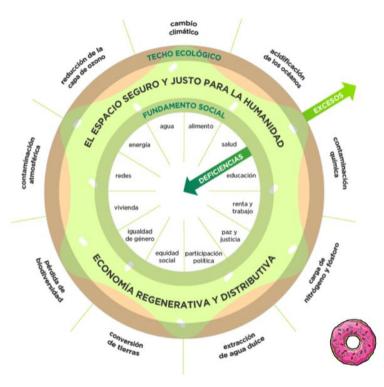




Planetary boundaries



Donut Economy



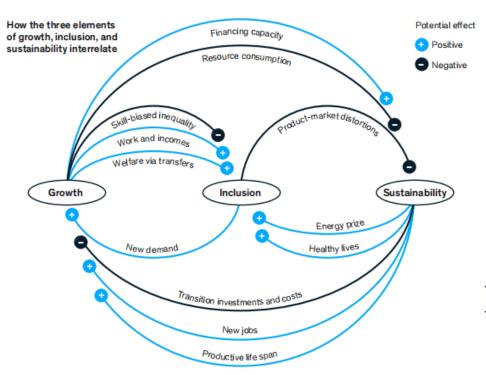
Kate Raworth



Earth Overshoot Day falls on July 29, 2021 OVERSHOOT



Our future lives and livelihoods: Sustainable and inclusive and growing



Bob Sternfels, Tracy Francis, Anu Madgavkar, and Sven Smit

McKinsey & Company



Insurance - Resilience - SDGs



Insurance is at the heart of virtually every one of the 17 Goals, including health, water and sanitation, energy, economic growth, infrastructure, cities and climate change.



RUS: A Lifetime of Principles 03

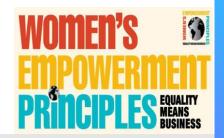


Values and Principles









Cooperativism
5 Values and
7 Principles

Global Compact

10 Principles:

- Labour
- Environment
- Human rights
- Anti-corruption

OECD

OECD Guidelines

WEPS

Women's Empowerment Principles







Reshaping



2019

Towards RUS Digital

We launched this strategy on our 60th anniversary

2021

Cultural Change: RUS 2.0 PURPOSE

Growth Equity <u>S</u>ustainability

2018

Holacracy

We were beginning to modify our structure (management was disappearing).

2020

UNs 2.0

New work cells to provide a more agile, digital, personalised and omnichannel service 24/7, geographical divisions disappear.



Sustainability in RUS: Re-evolve

05



Creating Shared Value

Reconfiguring our Organisational Model also implies re-evolving our CSR towards a Sustainability Strategy.



Sales Re-evolution

Marketing

- Sustainable Mobility
- Insurance for Equity



Preventive actions

Sustainability Cell

- Campaigns
- Training



Value chain

Ecosystems

- RUS Incubator
- Suppliers









Cooperative Value: **Equity**

We work to **democratise and promote access to insurance for everyone** in our country. The objective is to generate a real social impact on a specific group of people targeted by the coverage, a group that is invisible or neglected by the insured activity but with specific needs.

Microinsurance premises RUS® cubierto







Barrio Mugica Ex Villa 31, Ciudad Autónoma de Buenos Aires



La Juanita Partido de La Matanza, Provincia de Buenos Aires





Coverage in these premises

Products redesigned based on previous research of households and businesses in each neighbourhood.

В	icycle	Home	Health	Life and Funeral	Personal Accident	Commercial
lt tr th	is the most used neans of mobility is the means of ansport used by the majority of the opulation in these eighbourhoods.	Flexible premiums In contrast to a traditional product, the safety measures and construction features were made more flexible.	Comprehensive Cover covers specific risks and illnesses that when they occur people are paid cash to deal with the situation.	Unique moments To protect family members after the death of the insured person	Protection in informal sector Informal activities: domestic work, market stallholders, activities linked to construction.	Tailor-made Designed taking into account the main characteristic of the shops surveyed in each neighbourhood.





Product development process

Surveys, focus groups and interviews with residents of the the vicinity. Observation ofexistence and absence of services



Support from neighbourhood institutions, business groups, neighbours, etc., to establish specific solutions, with services provided on site



Local problems were identified, such as internal means of transport, problems of access to certain health services, need for coverage of expenses due to loss of food, etc.













Actions towards the community

2019

U-RUS meetings on gender equality:

Florencia Freijo

Luciana Peker

Nadia Cutro

Debora "La Gurisa" Dionicius

Cecilia Carranza Saroli

2020

Work was carried out together with the MTEySS on an Action Programme for training for a group of transgender people and another group with motor disabilities.

2021

Sponsorship of sportswomen in different disciplines: Cecilia Carranza (sailing), La Gurisa Dionicius (boxing), Nadia Cutro (rally), Boca Juniors women's football and volleyball teams.

Offer of scholarships open to society to study a Diploma in Gender Violence to be taught at the Autonomous University of Entre Ríos.

For several years now, we have adopted a genderneutral wording in our communication pieces.

We actively support initiatives such as the Executive Forum of Women in Insurance (FEMS) and the Women and Insurance Association (AMES). We are also members of the Gender Equity Committee of the Cooperative Confederation of the Argentine Republic (Cooperar).





Internal gender equality actions

2012

85% increase in women's participation in the company's payroll.

2015

Signing of the commitment to the principles of women's empowerment.

2018

Updating of Internal Regulations.

Extension of paternity leave.

Incorporation of leave for fertility treatments.

Extension of adoption leave.

2019

Updating of the Code of Ethics, adding a point on respect for the honour and privacy of individuals and a free hotline for reporting violations of the code.

2020

Gender and diversity counselling.

Training and

Training and sensitisation of all staff on diversity, inclusion and unconscious bias.

2020

Executive Coordination Committee, the highest governing body of the operational structure, made up of 6 women and 4 men. Incorporation of women on the Board of Directors, More women in leadership positions.







0800-666-8400



Thank you very much!

"Every person wants their working life to have a higher purpose that goes beyond earning money and doing a task".

Paul Polman

