

# Co-operators Sustainability and SDG Journey

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ICMIF



# Our journey began at an ICMIF biennial...



International Cooperative and  
Mutual Insurance Federation

**Dig**



**Dump**



**Degrade**

**Demean**

Source: The Natural Step Principles

# Co-operators Sustainability Journey

**Phase 1  
(2008-2010):**



**‘Get our House  
in Order’**

- Board committee
- Board policy
- Vision of “catalyst”
- Carbon footprint

**Phase 2  
(2011-2014):**



**‘Catalyze a  
sustainable society’**

- Public policy advocacy
- Community partnerships
- Research and industry dialogues on systemic risks
- Niche product development

**Phase 3  
(2015-2018):**



**‘Embed sustainability  
in all we do’**

- Strategic plan integration
- Climate adaptation insurance
- Impact investing
- Integrated reporting
- Audited sustainability pay link

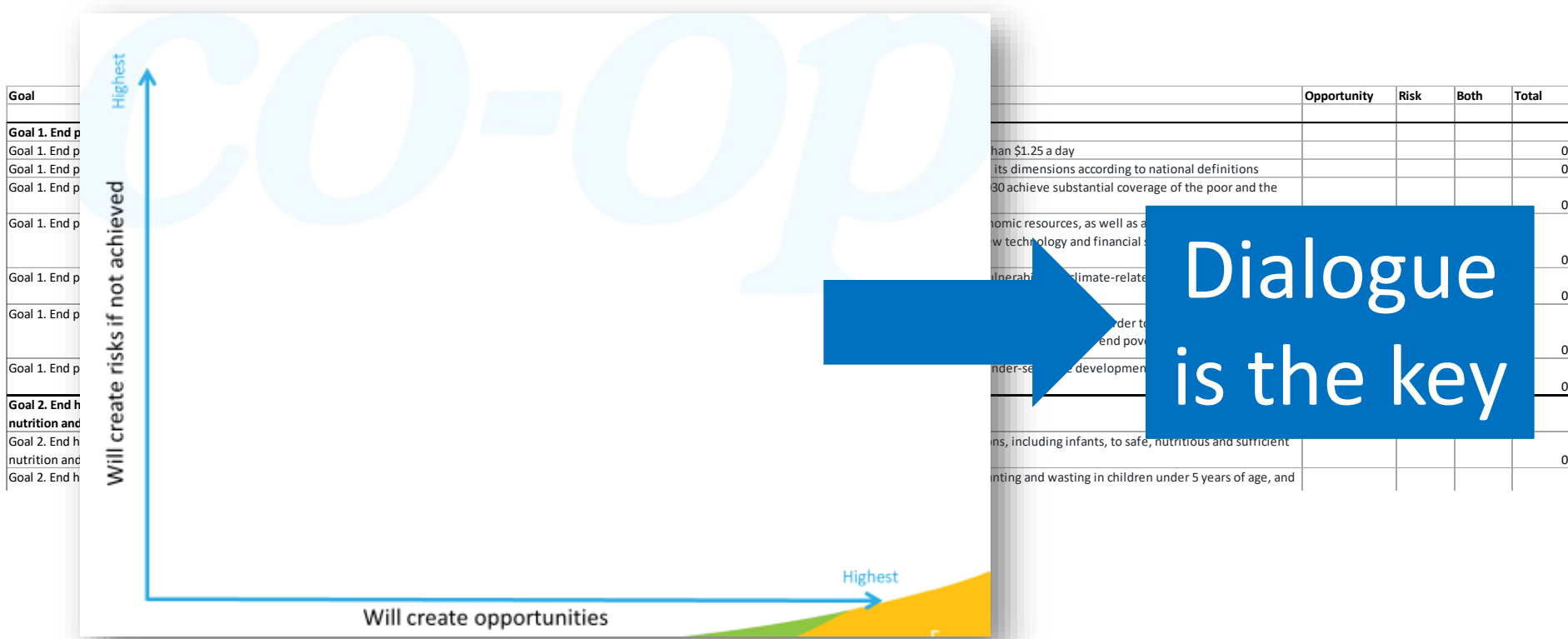
**Phase 4  
(2019-2022+):**



**‘Embedment 2.0’**

- 2030 enterprise goals aligned to SDGs
- TCFD & Net-zero goals
- SDG quantification R&D

# Our First Step



# The Dialogue: top of house, iterative



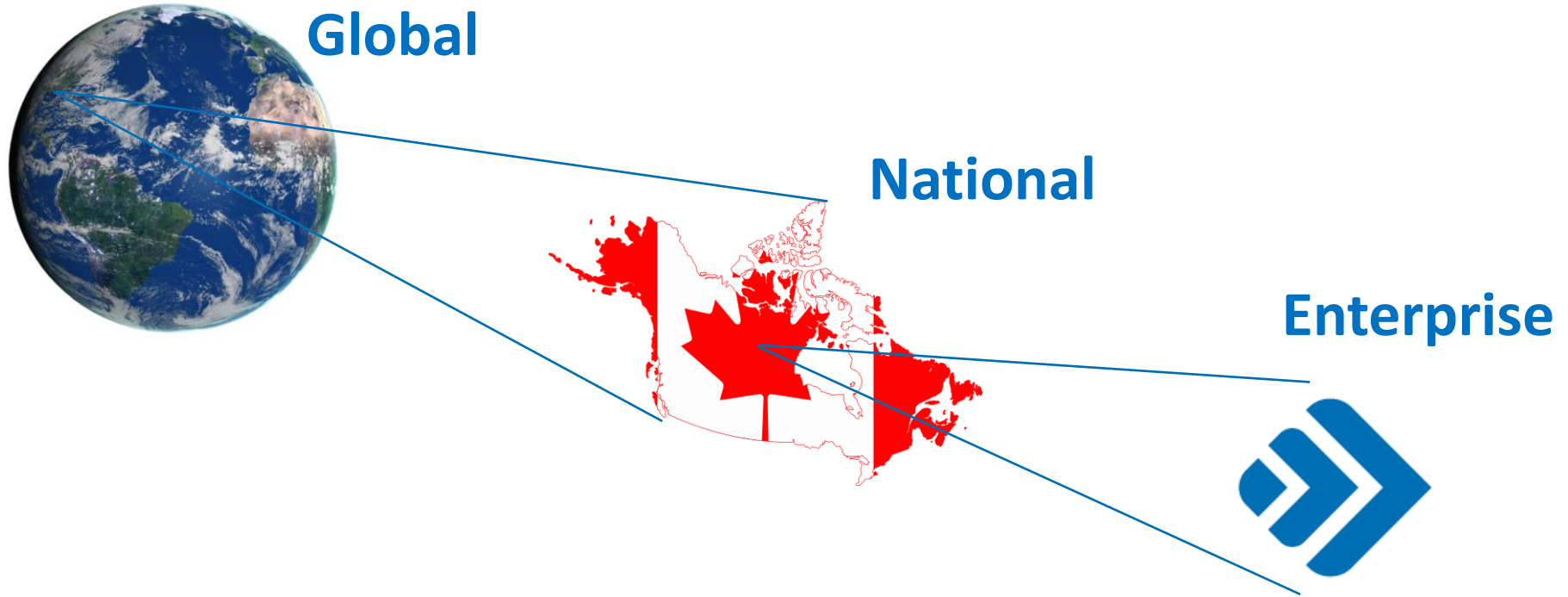


# Co-operators endorses all 17 SDGs



**We will FOCUS RESOURCES where  
we have the greatest expertise and  
can make the most meaningful  
impact**

# From Global to Enterprise Goals



# Align Across Geographic and Time Scales

## 2030 Enterprise Long-Term Goals

- Inform & Influence
- Incent
- Invest

aligned to:



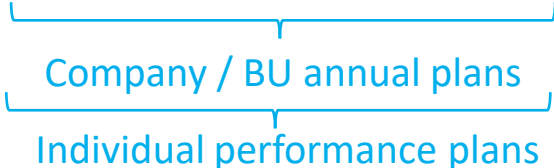
2019-2022  
Strategic Plan



2023-2026  
Strategic Plan



2027-2030  
Strategic Plan





# Reflections



# Thank you!

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**co-operators®**



**SUSTAINABILITY**

Taking care of tomorrow today—  
the co-operative way